



Reforms in the regions are the main driver of sustainable development and improving the well-being and economic status of the population as an example of the Republic of Uzbekistan.

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Abstract: Reforms at the regional level, through addressing disparities, promoting localized solutions, fostering economic diversification, enhancing regional competitiveness, and supporting environmental sustainability, are critical to driving sustainable development and improving the well-being and economic status of the populace. The article presents the author's understanding of the role of reforms in Uzbekistan by indicating the reasonable facts based on Strategy "Uzbekistan-2030".

Key words: Regional reforms, sustainable development, well-being, economic status, inequality, tailored solutions, economic diversification and growth, competitiveness, environmental sustainability, localized policies, inclusive growth, infrastructure development, investment attraction, human capital, social development, local governance.

Mintaqalardagi islohotlar - barqaror rivojlanish va aholi farovonligini oshirishning asosiy omili (O'zbekiston Respublikasi misolida)

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Annotatsiya: Mintaqaviy miqyosdagi islohotlar nomutanosibliklarni bartaraf etish - mahalliy lashtirilgan yechimlarni ilgari surish, iqtisodiyotni diversifikatsiya qilishni rag'batlantirish, mintaqaviy raqobatbardoshlikni oshirish va ekologik barqarorlikni qo'llab-quvvatlash orqali barqaror rivojlanishni ta'minlash, aholi farovonligi va iqtisodiy ahvolini yaxshilash uchun muhim ahamiyatga ega. Maqolada muallifning O'zbekistondagi bunday islohotlarning o'rni haqidagi tushunchasi "O'zbekiston-2030" strategiyasiga asoslangan asosli faktlar ko'rsatilgan.

Kalit so'zlar: Mintaqaviy islohotlar, barqaror rivojlanish, farovonlik, iqtisodiy holat, tengsizlik, moslashtirilgan yechimlar, iqtisodiyotni diversifikatsiya qilish va o'sish, raqobatbardoshlik, ekologik barqarorlik, mahalliy lashtirilgan siyosat, inklyuziv o'sish, infratuzilmani rivojlantirish, sarmoyalarni jalb qilish, inson kapitali, ijtimoiy rivojlanish, mahalliy boshqaruv.



Introduction. Regional reforms are essential since they are the primary force behind sustainable growth and the enhancement of the general public's economic standing and well-being. In the implementation of the Strategy "Uzbekistan-2030" (60-, 75-, 76- goals), special attention is paid to the comprehensive and balanced development of the country's regions¹. It is in a specific region and directly in the population that large-scale measures are being implemented to ensure their sustainable socio-economic development. At the new stage of structural and institutional transformations, the regions are²:

- The main source of economic growth, through the involvement of locally available rich natural and economic potential;
- The centers transfer the main burden of the ongoing reforms to ensure an increase in the well-being of the population and meet the needs and needs of citizens;
- Driver of unified state policy in all spheres of society;
- A reflector of the final results of the ongoing transformations;
- A factor in activating entrepreneurial and investment activities³.

Main body. At the initiative of the President of the Republic of Uzbekistan, Sh. Mirziyayev, a set of measures was developed and implemented to ensure sustainable development of territories by stimulating and supporting large investment projects, mobilizing existing reserves and opportunities for economic growth. This is the goal of the regional development program, "Obod kishlok" (Prosperous village) and "Obod mahalla" (Prosperous neighborhood), to form free economic, special and small industries; expanding the powers of local authorities; the introduction of new forms of melting into certain territories (Presidential Decree № 5515 of the Republic of Uzbekistan "On a legal experiment to introduce a special order in the city of Tashkent"), the organization of a sectoral system for monitoring the local situation, and others⁴. At the same time, a number of problems related to the systemic organization of integrated and balanced development of regions remain unresolved, which increases the relevance and need for their solution.

Despite the major transformations being carried out in the integrated development of the regions, real qualitative changes in the territorial structure of the economy are not observed, and it is not possible to satisfy the growing needs and needs of the population for socially significant services, investment and entrepreneurial activity remains low in some regions, imbalances in the development of individual industries with regional characteristics and local conditions, insufficient interconnection and coordination of the development of the real sector of the economy with infrastructure objects and others.

As the analysis shows, the main reasons for the current situation are⁵:

- first, the establishment of a unified concept and strategy for territorial policy that provides for all general principles and priorities for the integrated development of regions, the formation of an optimal territorial structure of the economy and mechanisms for its regulation. All this negatively affects the effective use of the natural and economic potential of territories;
- second, the interregional differentiation of socio-economic development in Sushu is not an object of constant regulation, which prevents the formation of potential social risks. As a result,

¹ Presidential of the republic of Uzbekistan about the strategy "Uzbekistan – 2030"

² Yusupov Rasuljon Malikovich, & Son of Numanov Mansurbek Nasirjan, (2023). Strategy "uzbekistan-2030" - a hundred steps in the construction of a new Uzbekistan. p.625

³ Uygunov Rasul, (2023). Strategy "Uzbekistan - 2030": ways to support compatriots living abroad, p.37

⁴ Presidential Decree № 5515 of the Republic of Uzbekistan "On a legal experiment to introduce a special order in the city of Tashkent"

⁵ Barkhayotjon Abdullaev, (2023) National University of Uzbekistan Applied political science, methodical manual, pp 35-36



in 2022, the level of differentiation of regions in terms of gross regional product per capita reached more than 5.0 times, with a threshold value of no more than 2.5-3.5 times. The interregional gap remains high in the production of industrial products (15.6 times) and consumer goods (13.2 times). Particularly alarming is the high level of differentiation in retail turnover (5.0 times) and paid services (8.6 times), which reflects the existing large differences in satisfying consumer demand in the regions;

-third, the material, technical and financial base of local authorities remains low. In essence, the necessary property and, accordingly, communal (municipal) property have not yet been formed for the full implementation of the assigned functions and tasks for hokimiyats [*regional or district government administrative organ*] of various levels. Sources of income of local budgets are not balanced with expenses based on the tasks completed by the hokimiyats;

-fourth, the highest level of centralization in the regulation of socio-economic processes in the regions. The current system of double subordination in the management of the industry and territory is ineffective and requires revision. Duplication and parallelism are maintained in the implementation of functions and tasks between central (republican) and local authorities, which reduces responsibility and initiative in resolving important issues;

-fifth, the existing regional management system is not aimed at achieving consistent results, effective use of territorial potential, independent solution of current socio-economic problems, active participation and initiative at the local level. By nature, the hokimiyat (region, city, district, mahalla [*a neighbourhood or local community*]) is mainly engaged in the implementation of various programs, road maps, and operational instructions issued from above;

-sixth, interregional economic integration within the country is practically undeveloped; foreign countries; cross-border trade;

-seventh, a system of strategic territorial planning has not yet been formed, the development of schemes for the deployment of productive forces, long-term and medium-term forecasting of regional development based on the role and place of territories in ensuring sustainable economic growth of the country;

-eighth, the existing system of administrative-territorial division of the country, statistics and accounting, formation of the market for goods and services, as well as management at the regional level does not meet modern requirements and requires a radical revision;

-ninth, the processes of urbanization and the integrated development of cities at various levels were out of sight, which led to a significant difference from global urbanization trends, ensuring a consistent increase in the quality of life of the population;

-tenth, if the principle of rational distribution of productive forces is violated, specific mechanisms for their regulation become absent. The strategic role and location of the layout of individual industries and infrastructure, general and master plans for the development of populated areas in ensuring comprehensive and balanced development of the regions has been lost.

According to the world practice the study and generalization of the experience of foreign countries showed that the territorial policy of the state is based on⁶:

- a clear delineation of functions and tasks performed by central and local governments, as well as legislative bodies;
- direct legislative support for the territorial development of the country;
- local economy (property) and municipal property formed taking into account the characteristics of each country;

⁶ N.V. Zubarevich, (2014). Regional development and regional politics in Russia, pp.7-9



- different sources of formation of territorial financial resources, including local budgets;
- independent development by local authorities of a strategy, target programs and a set of measures for the development of subordinate territories;
- strict public and legislative control of the socio-economic development of the regions;
- creation of targeted territorial funds to support and stimulate the most vulnerable regions.

Taking into account the current situation, existing systemic problems and risks, foreign practice, determine the basic principles and priorities of a unified regional development strategy based on the ongoing reforms in Uzbekistan. Based on the achieved results, existing systemic problems and risks, the level of use of natural and economic potential, the main principles of a unified comprehensive strategy for the territorial development of Uzbekistan are⁷:

- ensuring national interests in the implementation of a single economic policy and deepening market reforms throughout the country, creating a single common market for goods and services;
- combination of interests of sectoral and territorial development, taking into account the rational location of production (services) based on local potential and the specifics of solving social problems;
- complexity and balance, providing for the formation of a rational territorial structure of the economy, interconnection and coordination of the development of individual sectors and sectors, taking into account local conditions and the needs of the population;
- creating equal conditions for the mobilization of territorial reserves and opportunities, the effective use of their natural and economic potential, the transition to innovative and market economic mechanisms with selective support for strategically important and underdeveloped regions;
- formation of a unified engineering, communications and transport infrastructure that unites all territories of the country, expansion of interregional economic integration;
- consistent decentralization, increasing the role and responsibility of territorial authorities, ministries and departments, local governments (mahallas), civil societies in ensuring the integrated development of regions;
- ensuring financial stability, improving inter-budgetary relations, transition to a subsidy-free system for the formation of local budgets;
- ensuring social guarantees, creating relatively equal conditions and the quality of life of the population regardless of place of residence, social orientation of the regions from the position of ensuring rational employment and income growth, accelerated development of the service sector and social infrastructure facilities.

Based on the principles of a unified strategy for territorial development, the main priority directions for the integrated development of regions for the long term are:

- ✓ improvement of legislative, institutional and economic mechanisms for regulating the territorial structure of the economy at various levels (Republic of Karakalpakstan, regions, cities, districts, mahallas);
- ✓ reduction of interregional differentiation of socio-economic development, primarily in the development of industry and the service sector;

⁷ Parpiyeva Nargiza Tokhirovna, (December 2021). Some issues of studying modern tendencies of geopolitics oriental Renaissance: Innovative, educational, natural and social sciences, pp.189-195.



- ✓ rational distribution of productive forces, taking into account the effective use of the natural resource potential of the territories, urban planning rules and regulations, access to infrastructure facilities;
- ✓ the widespread introduction of innovative forms and methods of location and development of regions through the formation of new and improving the effectiveness of existing free economic zones, technology parks, small industrial zones, special logical, pharmaceutical and tourist zones, free border trade zones, territorial clusters, etc.;
- ✓ acceleration of urbanization processes through the integrated development of cities of various levels and urban agglomerations, support and stimulation of the development of promising rural settlements, improvement of the administrative-territorial division of the country;
- ✓ decentralization of management of socio-economic development of territories, revision of the current system of dual subordination (territory-industry), expansion of the powers of local authorities, strengthening of the material, technical and financial base, creation of full-fledged property of local hokimiyats;
- ✓ sustainable development and placement of social infrastructure facilities and expansion of housing construction, taking into account local conditions and characteristics (natural-climatic, demographic, environmental, etc.);
- ✓ an optimal combination of mechanisms for stimulating the rapid development of individual territories (points of sustainable growth) with targeted support for the most developed regions;
- ✓ based on the needs and requirements of the population, satisfying their demand for education, medical care, housing and communal services and other services regardless of place of residence, consistently increasing the quality of life taking into account social standards;
- ✓ formation of specialization of regions based on their competitive advantages in development, individual industries, agriculture, service sector, incl. tourism, export potential;
- ✓ expansion of infrastructure support, primarily the transport network and information technologies for the effective use of economic and innovation potential and promotion of the export of goods and services;
- ✓ development of interregional economic cooperation within the country and regions of foreign countries;
- ✓ creation of a most favorable regime and an investment climate for the rapid development of private entrepreneurship, attracting foreign and domestic investments;
- ✓ strengthening the financial base of the territories, mobilizing the reserves and capabilities of the regions to expand the revenue side of local budgets.

The main measures for the implementation of the recommended conceptual framework of a long-term strategy for comprehensive socio-economic development of the regions include decentralization of regional management and the implementation of institutional reforms aimed at a specific delimitation of jurisdiction and powers between state and local authorities. Taking into account the main task of local authorities, their activities should first of all be aimed at meeting the needs of the population through the effective use of the existing natural and economic potential.

It is expedient to expand the powers of hokimiyats in the economic sphere (independent development of strategy, target programs, forecasts, in-depth analysis of the local situation, investment, financial, pricing and tariff policies); formation of budget, credit and tax policies; in the field of social development and social infrastructure; use of local resources, incl. labor



workers in the ranks of ensuring employment, etc. Delimitation of state property and the formation of municipal property for the effective implementation of established powers by local authorities together.

The municipal property of regions, cities and towns can include residential and non-residential stock, housing and maintenance and construction and repair enterprises, engineering infrastructure facilities, healthcare institutions, education, sports culture, etc.

Implementation of institutional reforms taking into account the assigned powers and responsibilities, the formation of full-fledged municipal property, the creation of an appropriate structure of the management apparatus of the city government, purposefully implementing functions and tasks for local authorities, providing more independence in determining the necessary structural units;

- reforming inter-budgetary relations, increasing the independence of hokimiyats in the formation and distribution of local budgets.

- in order to increase budget revenues, along with increasing the efficiency of their use and optimizing local taxes, through the activation of entrepreneurship and support for the private sector, govts can use the resources of public-private partnerships, placement (mainly in economically developed regions) of municipal loans and the creation local financial institutions;

- the formation of a new organizational management structure requires a significant expansion of information and analytical and personnel support for the development of scientifically based forecast documents for the sustainable development of territories, the introduction of modern methods of innovative development through the creation of special technology parks, industrial, tourist zones and clusters, the implementation of smart region projects, formation at the country and regional level of special funds to support the most developed regions;

- the principles and priorities of a unified regional development strategy can be implemented subject to direct legislative support, radical improvement of the activities of local people's Kengashes to ensure sustainable and comprehensive development of subordinate territories.

Based on the principles of a unified strategy for territorial development, index of the physical volume of manufacture of industrial production by types of economic activity by % from the first January 2023 to the first January 2024 in all regions of Uzbekistan were checked according to the Table 1 as followed below:

Table 1. Index of the physical volume of manufacture of industrial production by types of economic activity (%) 2023-2024⁸

No	Indicators	2023-01*	2023-02*	2023-03*	2023-04*	2023-05*	2023-06*	2023-07*	2023-08*	2023-09*	2023-10*	2023-11*	2023-12*	2024-01*
1	Volume of industrial production	90.1	96.1	104.1	105.0	105.7	105.6	105.7	105.8	105.7	105.8	106.0	106.0	116.6
2	Mining and	95.6	99.8	102.0	101.7	101.9	100.2	100.2	100.3	100.4	100.6	100.6	101.0	96.2

⁸ <https://stat.uz/>



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3	Manuf acturin g industr y	88. 5	95. 1	104 .3	10 5.4	10 6.1	106 .3	106 .6	106 .7	10 6.4	106 .5	106 .8	10 6.7	12 0.6
4	Manufa cture of food product s	92. 0	98. 2	104 .8	10 5.2	10 6.5	106 .4	106 .2	106 .7	10 6.5	106 .2	106 .0	10 6.2	89. 4
5	Bevera ge product ion	74. 3	96. 3	105 .3	11 0.4	11 3.3	112 .7	110 .8	110 .6	10 8.1	107 .8	106 .4	10 6.3	12 9.3
6	Manufa cture of tobacco product s	12 0.1	12 0.5	118 .1	10 2.8	10 2.5	99. 4	98. 4	99. 6	10 0.2	100 .1	100 .4	10 0.5	10 8.0
7	Manufa cture of textile	85. 8	90. 7	104 .4	10 5.8	10 6.4	105 .4	105 .3	105 .7	10 5.9	106 .0	106 .3	10 6.4	10 9.6
8	Manufa cture of wearing apparel	10 1.5	10 2.9	107 .8	11 1.1	11 4.0	111 .8	111 .4	112 .2	11 1.2	109 .8	109 .8	10 9.9	11 0.3
9	Manufa cture of leather and related product s	96. 4	99. 3	104 .0	10 5.1	10 5.6	105 .8	106 .0	105 .7	10 4.1	105 .6	105 .7	10 5.8	11 4.6
1 0	Manufa cture of wooden and cork product s, (except furnitur e), product s made of straw and	95. 7	10 7.8	98. 8	94. 9	95. 1	88. 5	89. 1	89. 3	88. 1	90. 2	93. 8	94. 5	11 9.9



	plaiting material s													
11	Manufacture of paper and paper products	94.0	102.8	108.7	108.8	110.4	112.2	112.1	112.0	111.6	111.3	110.5	110.3	112.6
12	Printing and Playback of recorded materials	89.6	97.1	101.8	103.8	104.0	92.1	91.1	89.4	94.1	90.9	90.0	91.3	109.5
13	Manufacture of coke and refined petroleum products	101.4	102.1	107.5	107.2	108.1	142.1	140.3	137.5	136.7	135.4	134.3	127.1	111.5
14	Manufacture of chemical products	60.9	68.8	96.0	96.6	99.1	98.7	98.2	97.2	97.4	97.2	97.8	98.0	110.9
15	Manufacture of basic pharmaceutical products and preparations	38.1	58.0	58.4	62.3	75.0	82.1	87.4	89.7	91.0	92.5	95.0	101.5	109.6
16	Manufacture of rubber and plastic products	86.8	97.3	106.0	111.1	109.9	109.9	109.7	109.8	109.4	110.3	109.8	108.8	114.5



17	Manufacture of other non-metallic mineral products	53.7	74.6	104.3	107.5	108.7	109.4	111.5	112.3	112.5	112.4	111.8	111.3	129.7
18	Metallurgical industry	100.7	100.9	102.9	102.7	103.8	103.2	103.7	104.2	104.6	105.1	106.0	106.4	106.0
19	Manufacture of fabricated metal products, except machinery and equipment	79.9	90.8	99.5	101.8	106.2	105.4	106.3	105.2	105.2	104.4	104.6	104.4	104.4
20	Manufacture of computers, electronic and optical products	121.5	119.5	134.3	135.0	97.5	83.0	87.5	84.0	76.6	76.3	75.7	72.7	72.7
21	Manufacture of electrical equipment	93.8	141.2	159.6	166.9	161.7	150.4	146.3	140.8	132.9	128.5	126.6	114.8	114.8
22	Manufacture of machinery and equipment, not elsewhere classified	98.6	101.0	107.4	108.7	108.6	107.6	106.9	102.0	97.5	98.6	98.4	98.8	98.8



23	Manufacture of motor vehicles, trailers and semi-trailers	48.9	78.1	94.2	98.8	100.3	104.8	108.0	110.0	110.2	112.7	113.4	113.8	113.8
24	Manufacture of other transport equipment	103.0	102.4	109.5	109.5	109.9	108.6	107.7	107.1	107.8	108.4	109.8	108.3	108.3
25	Furniture manufacture	96.5	105.3	110.5	107.0	106.2	106.6	107.7	108.4	108.6	107.6	107.5	103.1	103.1
26	Manufacture of other finished products	84.6	94.0	117.1	118.8	119.1	121.3	122.5	122.9	125.4	125.5	125.8	124.1	124.1
27	Repair and installation of machinery and equipment	105.0	106.1	122.5	120.1	119.9	117.0	116.2	116.0	116.5	115.5	115.2	116.0	116.0
28	Power supply, gas, steam and air-conditioning	96.7	99.4	105.4	107.7	110.3	109.9	108.7	109.0	109.7	109.7	109.5	109.7	109.7
29	Water supply, sewerage, collection and recycling	91.3	96.9	104.6	105.2	101.6	103.6	106.2	106.5	106.8	103.5	102.2	101.0	101.0



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According to the data there are some manufacturing areas where indicators are showing negative value while others indicating positive value, meanwhile there are some with a bit change. Specifically, from 2023 to 2024 there is clear minus data such as manufacture of computers, electronic and optical products -41.9%, manufacture of machinery and equipment, not elsewhere classified -28% and manufacture of food products -26%. Nevertheless, it can be seen contending indicators with high growth in manufacture of motor vehicles, trailers and semi-trailers 207.7%, manufacture of other non-metallic mineral products 76% and manufacture of basic pharmaceutical products and preparations 71.5%. At the same time a slight increase is witnessed in the spheres as mining and quarrying 0.6%, furniture manufacture 2.9%, as well as, manufacture of fabricated metal products, except machinery and equipment 5.3%.

All in all, most of the directions of manufacture of industrial production by types of economic activity were increased, some stayed almost stable. Nevertheless, more attention and efforts are expected to make on three main direction during next five year such as manufacture of computers, electronic and optical products, machinery and equipment since related indicators show less manufacturing data in 2024 comparing to in 2023. Based on the principles of a unified strategy for territorial development, it is planned to realize by special methods such as investment incentives, research and development support, infrastructure and skill development, trade policies, regulatory reforms and collaboration with industry stakeholders in all regions of Uzbekistan.

Conclusion and recommendations. In the implementation of the Strategy “Uzbekistan-2030” special attention is paid to the comprehensive and balanced development of the country’s regions. As a result, for a number of reasons, not only economical but also other different reasons, regional reforms are essential as the primary force behind sustainable development and enhancing population well-being. Policies that encourage entrepreneurship, invest in infrastructure, and enhance governance can all help to boost the economy, create jobs, and open up new income options for people. All of these factors will eventually contribute to a population that is better off. Regions can contribute to the alleviation of poverty and the improvement of the living conditions of marginalized populations by enacting social and economic reforms that address inequality, offer access to healthcare and education, and assist small enterprises. Furthermore, environmental conservation and sustainable resource management reforms help safeguard natural resources, guarantee their availability for upcoming generations, and encourage eco-friendly behaviors that improve the quality of life for the communities that depend on them.

Policies that support social inclusion, such healthcare, education, and social safety nets, can contribute to the development of a more just society in which everyone has access to opportunities for both personal and professional development as well as basic services. Areas that implement reforms to enhance governance, diversify their economies, and invest in infrastructure are more resilient to external shocks like natural disasters, economic downturns, or health crises, which can have a major effect on the population's well-being. International competitiveness is also another key factor. By attracting foreign investment, generating jobs, and fostering economic growth, trade, investment, and innovation-related reforms can make an area more competitive internationally and improve the well-being of its citizens.



In order to make significant reforms in the regions are the main driver of sustainable development and improving the well-being of the population, the below-mentioned recommendations are followed:

- ✓ First of all, investment in human capital is crucial. Education and healthcare spending can raise the productivity and skill levels of the labor force, which in turn can raise wages and improve people's quality of life. Additionally, this can encourage social mobility and lessen poverty.
- ✓ Second of all, promotion of innovation and entrepreneurship is essential. Promoting innovation and entrepreneurship through measures like financing accessibility, startup assistance, and the establishment of a friendly business climate can boost the economy, generate employment, and enhance population well-being.
- ✓ Third of all, sustainable resource management is important. Putting policies in place to support sustainable resource management like ethical mining, sustainable agriculture methods, and effective water management can help save the environment, guarantee the longevity of resources, and enhance the quality of life for communities whose livelihoods depend on them.
- ✓ Social safety nets are also next priority. Creating social safety nets, such as healthcare coverage, pensions, and unemployment benefits, can help shield disadvantaged groups from financial shocks and provide a minimal standard of living for all residents.
- ✓ Infrastructure development is an unavoidable fact. Funding for initiatives like energy, transportation, and communication networks can increase employment, stimulate the economy, and facilitate access to basic services, all of which contribute to a population that is healthier overall.
- ✓ Last but not least, promotion of trade and investment: Promoting trade and foreign direct investment can boost exports, boost economic growth, and generate job opportunities, all of which can improve the general well-being of the populace. Encouraging trade agreements and policies that are conducive to investment can draw in foreign capital and strengthen domestic sector

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